

REVISED
AUTHORITY MEETING AGENDA
387th Meeting
June 9, 2026 at 12:00 p.m.

ACTION ITEM NO.	DESCRIPTION
	Consideration of Approved Minutes of Previous Meeting
2026-3-1	Fiscal Year 2027 Budget

Notes:

- 1. The meeting will be conducted via Webex and accessible to the public via livestream at the following link: <https://youtube.com/live/QlOrDqRR5E0?feature=share>*
- 2. Portions of this meeting are permitted to be held in closed session in accordance with the General Provisions Article of the Maryland Annotated Code, Title 3 – Open Meetings Act. Authority for the closed session is Section 3-305(b)(1), to discuss (i) the appointment, employment, assignment, promotion, discipline, demotion, compensation, removal, resignation, or performance evaluation of appointees, employees, or officials over whom it has jurisdiction; or (ii) any other personnel matter that affects one or more specific individuals. The expected time to enter into closed session is 12:15 p.m.*
- 3. Agendas are subject to change up to and during the meetings. Agenda changes confirmed up to one day prior to a meeting will be posted in advance of the meeting. Agenda changes occurring subsequent to posting will be reflected in the minutes.*

410.333.2730 / authority@nmwda.org
nmwda.org / Business-to-Business Recycling: mdrecycles.org
Tower II – Suite 402, 100 S. Charles Street, Baltimore, MD 21201-2705

Comprehensive Waste Management Through Recycling, Reuse, Resource Recovery and Landfill

MEMBERS:

Karen Henry, Anne Arundel County / Vacant, Baltimore City / Anthony Russell, Jr., Baltimore County / Bryan Bokey, Carroll County
Maria Monteiro-E-Pereira, Frederick County / Joseph J. Siemek, Harford County / Mark A. DeLuca, Howard County / Guillermo Wainer, Montgomery County / Charles Glass, Maryland Environmental Service / Andrew Kays, Executive Director



ACTION ITEM NO. 2026-3 -1 – Fiscal Year 2027 Budget

Approval of the Authority’s Fiscal year 2027 Budget Package.

Attachments:

- A. Fiscal Year 2027 Goals
- B. Fiscal Year 2027 Preliminary Work Plan
- C. Proposed Fiscal Year 2027 Budget Including Funding Sources
- D. Breakdown of the “Other” Category in the Administrative Fund
- E. Fiscal Year 2027 Budget Proposal Details
- F. Fiscal Year 2027 Contracts – Status and Recommendations
- G. Fiscal Year 2026 Accomplishments
- H. Survey of Participating Subdivisions re COLA and Merit Increases

Authority Action – The above referenced Item was:

Approved	Disapproved	Deferred	Withdrawn
With Amendment		Without Amendment	

June 9, 2026

**Northeast Maryland Waste Disposal Authority
FY 2027 – Goals**

Anne Arundel County

- Manage the operations and maintenance contract for the Landfill Gas-to-Electricity (LFGE) Facility at the Millersville Landfill and Resource Recovery Facility (MLFRRF)
- Provide energy management services for the Millersville LFGE Facility in the PJM energy and capacity markets
- Certify and market renewable energy credits for the Millersville LFGE Facility most beneficial to the County
- Manage the agreement with Denali and related Task Order for the County, including annual tonnage permit submittals, operations meetings, annual CPI adjustments, for the acceptance, processing, operations, marketing and distribution of yard material organics at the MLFRRF composting facility,
 - including complying with any new Maryland Department of the Environment requirements under the pending Reissuance of General Permit Compost Operations GP01
 - supporting requested updates to the existing permit and Compost Facility Operations Plan if approved by all regulatory bodies and the County
- Manage the procurement for the County, for the new ten-year contract for the acceptance, processing, operations, marketing and distribution of yard material organics at the MLFRRF composting facility with a start term of January 1, 2028
- Explore related, possible food scrap organics diversion pilot programs, if desired by the County
- Certify and market renewable energy credits from the solar project at the Millersville Landfill
- Continue to provide marketing and outreach services for the County’s recycling program through Authority on-call provider
- Assist the County in the waste export project by continuing to:
 - Organize and perform annual site visit and tour of the King George County Landfill (planned for fall 2026) and the Annapolis Junction Transfer Station (planned for spring 2027) for Authority and County staff to review operations and site conditions
 - Ensure compliance with the Service Agreement and Waste Disposal Agreement.
 - Lead semi-annual meetings with the Company, County and Authority to review all contract items, performance to date and future items of concern
 - Provide accurate invoicing for the County
 - Provide accurate invoicing for the last term of the City of Annapolis’ Household Hazardous Waste agreements with the County and support the execution of new related agreements
 - Provide accurate payments to the Company
- Provide access to on-call engineering services as requested

Baltimore City BRESCO Contract

- Ensure compliance with Facility Agreement
- Continue to look for opportunities to improve the contract to the City's benefit

Baltimore City Biosolids

- Manage the Authority's Contract with the Company for the City of Baltimore
 - Continue Monthly Performance Review of new contract
 - Ensure compliance with notices and permit requirements of the new contract

Baltimore City

- Continue to certify and market Renewable Energy Credits generated from the Baltimore City Back River Wastewater Treatment Plant, as generated
- Assist the City with certain operations and maintenance tasks as requested to help achieve permit compliance of the Quarantine Road Landfill
- Assist the City with certain design and compliance projects at the Quarantine Road Landfill
- Assist the City with certain design, compliance, and construction projects at solid waste operations facilities as requested
- Provide support for electronics collection and reuse/recycling through the Master Service Agreement and Confirmation
- Provide support for tire transportation, recycling and beneficial use through the Master Service Agreement and Confirmation
- Provide support for mattress and box spring collection and recycling through the Master Service Agreement and Confirmation
- Provide support for the textile collection and reuse/recycling through the Master Service Agreement and Confirmation
- Provide support for the comprehensive review and planning for future recycling and solid waste operations, and implementation of the recommended options through the Ten-Year Solid Waste Management Plan updates, if requested
- Manage the single stream recycling and processing contract
- Assist with master planning and construction services in connection with the renovations for the Kane Street Sanitation Yard
- Assist with master planning and construction services in connection with the renovations for the Western Sanitation Yard (at Reedbird Ave)
- Assist with master planning and construction services in connection with the renovations for the Eastside Sustainability Complex (at Bowleys Lane)
- Assist with organics collection/processing contract from five DPW drop-off sites, twelve City elementary and middle schools, and other locations proposed by the City
- Support the City's Curbside Food scrap collection pilot program with planning and vendor procurement
- Provide support for household hazardous waste events.
- Support repair or replacement of used oil tank secondary containment walls at several drop-off sites.

- Provide support for supplemental transportation services from the Northwest Transfer Station.
- Provide access to on-call engineering services

Baltimore County

- Assist the County with solid waste planning efforts and other diversion planning efforts
- Provide support for electronics collection and reuse/recycling through the Master Service Agreement, Confirmation and Task Order
- Provide support for textile collection and reuse/recycling services through the Master Service Agreement, Confirmation and Task Order
- Provide landfill gas improvements and engineering services for the Eastern Sanitary Landfill, as requested
- Provide landfill gas reporting support services, including state and federal semi-annual and annual reporting services at the Eastern Sanitary Landfill
- Assist the County with methane rule compliance services
- Assist the County with annual tonnage report, landfill life analysis, and soil stockpile analysis
- Manage on-call consultant, invoicing and County Task Order for Eastern Sanitary Landfill vertical expansion design and permitting project
- Manage the Bulk Material Collection Service Contract and County Task Order, including annual CPI adjustments, maintaining program performance, and new contractor recycling/diversion requirements
- Assist with Media/Outreach/Advertising Projects for waste diversion
- Complete targeted recyclables sort for multi-family dwellings
- Support Training and Oversight for a County staff person to operate Hernwood Landfill Wastewater Treatment Plant and obtain State certification to operate the facility
- Provide access to on-call engineering services

Carroll County

- Provide support for the MSW operations, transfer, and disposal contract
- Provide support for electronics collection and reuse/recycling through the Master Service Agreement and Confirmation
- Manage Master Service Agreement and Confirmation for tire collection, recycling and beneficial use
- Provide support for recovered material processing contract
- Provide support for the recovered materials operations and transfer contract
- Manage the contract for the landfill masterplan and continue design efforts
- Provide access to on-call engineering services for landfill gas monitoring, volume calculations, and methane rule regulation services
- Provide support for Northern Landfill flare system upgrade.
- Provide support for household hazardous waste events.
- Provide access to on-call engineering services

Frederick County

- Provide support for the MSW transfer and disposal contract
- Provide support for electronics collection and reuse/recycling through the Master Service Agreement and Confirmation
- Provide support for the textile collection and reuse/recycling through the Master Service Agreement and Confirmation
- Provide support for the mattress and box spring collection and recycling through the Master Service Agreement and Confirmation
- Provide support for the recovered material processing contract
- Provide support for the recovered material transfer contract
- Assist the County with landfill services (including MDE regulations for landfill gas monitoring) at the Reich's Ford Road Landfill
- Assist the County with landfill services (including updates to the environmental monitoring plan) at the Reich's Ford Road Landfill
- Oversee the operation and management of the solar project at Ballenger-McKinney WWTP
- Provide support for household hazardous waste events
- Assist the County with curbside recycling collections procurement and contract management
- Provide access to on-call engineering services

Harford County

- Assist the County with the Bush Valley Landfill groundwater and surface water monitoring and reporting (through a Memorandum of Understanding (MOU) with the Maryland Environmental Service (MES))
- Assist the County with the Bush Valley Landfill gas monitoring and reporting (through MOU with MES)
- Assist the County with Bush Valley Landfill support for other compliance and monitoring as requested (through MOU with MES)
- Provide support for tire collection, recycling and beneficial use through the Master Service Agreement and Confirmation
- Assist with Southern County Yard Trim Drop-Off design engineering procurement and contract management
- Provide access to on-call engineering services

Harford Waste-to-Energy Facility

- Assist with the Waste-to-Energy Phase III Demolition/Site Restoration project design
- Issue RFP for salvage/demolition of steam lines, if directed by the County
- Investigate the sale of the available emission reduction credits generated from the Facility demolition

Howard County

- Manage the solar contract at the New Cut Road Landfill
- Provide energy management services and sales for the Alpha Ridge LFGE Facility
- Certify and market renewable energy credits from the Alpha Ridge LFGE Facility

- Assist the County with evaluating the Alpha Ridge LFGE system
- Continue to assist the County with the oversight of the design and construction of improvements to the transfer station at the Alpha Ridge Landfill, such as well optimization and well system vault upgrades
- Assist the County with groundwater remediation system optimization and operations and management, if requested
- Assist with alarm system redundancy at Alpha Ridge Landfill, if requested
- Assist the County with biofilter or gas management system improvements at New Cut Landfill, if requested
- Assist the County with remediation system decommissioning at New Cut Landfill
- Continue updating the erosion and sediment control plan for Alpha Ridge Landfill
- Continue evaluating long-term LFG Management Options for New Cut Landfill
- Perform a waste sort and composition study, if requested
- Assist the County in the waste export project by continuing to:
 - Organize and perform annual site visit and tour of the King George County Landfill (planned for fall 2026) and the Annapolis Junction Transfer Station (planned for spring 2027) for Authority and County staff to review operations and site conditions
 - Ensure compliance with the Service Agreement and Waste Disposal Agreement, including the semi-annual/annual reporting and permit requirements, and complete annual contract renewals for both
 - Provide accurate invoicing for the County
 - Provide accurate payments to the Company
- Provide support for electronics collection and reuse/recycling through the Master Service Agreement and Confirmation
- Provide support for certain site improvements and repairs at the Alpha Ridge Landfill during the fiscal year
- Continue to provide support for regulatory compliance support services for Chapter 42 regulations for methane as they apply to Alpha Ridge Landfill
- Continue to assist the County with the construction engineering support services necessary to install the new Alpha Ridge LFG flare
- Assist County with Operations Plan development for Alpha Ridge Landfill
- Provide support for the textile collection and reuse/recycling through the Master Service Agreement and Confirmation
- Provide access to on-call engineering services

Montgomery County Transfer Station (TS), Resource Recovery Facility (RRF), and Rail Transportation System

- Direct and manage operator to maintain the RRF in accordance with the Service Agreement and the approved extension
- Provide support for the regular inspections of the RRF
- Continue accurate monthly invoicing to County
- Complete regular inspections of the TS
- Continue Monthly Plant Performance Report Review
- Monitor the electricity sales market and identify additional revenue opportunities

- Provide the necessary energy management services and sales for the RRF in the PJM energy and capacity markets
- Certify and market the Renewable Energy Credits generated by the RRF, if directed by the County
- Provide support for the improvements to the TS, as requested
- Complete the purchase of equipment for the facility as requested and budgeted
- Continue project management of the Transfer Station options project, as requested
- Support County task forces and working groups as requested
- Manage on-call contract for the RRF water supply and screen house operations and maintenance

Montgomery County General/Solar/Recycling

- Monitor contract and performance of the Transfer Station Solar project
- Provide support for electronics collection and reuse/recycling through the Master Service Agreement, Confirmation and Task Order
- Provide support for mattress and box spring collection and recycling services through the Master Service Agreement, Confirmation and Task Order
- Provide support for the textile collection and reuse/recycling services through the Master Service Agreement, Confirmation and Task Order
- Provide access to on-call engineering services
- Provide support for Construction and Demolition Materials Characterization Study

Montgomery County Gude Landfill Remediation

- Manage the contract for the design engineer for the construction phase of the Corrective Measures implementation
- Manage the on-call contract for the construction phase of certain approved passive beneficial uses
- Manage the contract for the construction manager engineer for the construction phase of the Corrective Measures implementation
- Manage the contract for the construction firm for the construction phase of the Corrective Measures implementation

Regional Reuse/Recycling

- Continue maintenance of and updates to the mdrecycles.org website
- Continue assisting members with preparation of MRA recycling report, including identifying high volume recyclers
- Provide assistance to Member Jurisdictions by establishing durable medical equipment reuse contracts, as desired, with MES
- Continue to offer permanent electronics collection and reuse/recycling services to interested Member Jurisdictions under the Master Service Agreements, Confirmations and Task Orders including invoicing and reporting services as well as site visits/inspections at the reuse/recycling facilities
- Investigate opportunities for regional organics processing

- Investigate opportunities for regional collaboration on recyclables processing
- Continue to offer permanent textile collection reuse/recycling services to interested Member Jurisdictions under the Master Service Agreements, Confirmations and Task Orders including invoicing and reporting services as well as site visits/inspections at the reuse/recycling facility.
- Issue RFP for textile collection and reuse/recycling services for interested Member Jurisdictions, for new contract terms to initiate July 1, 2027
- Continue to offer permanent mattress and box spring recycling services to interested Member Jurisdictions under the Master Service Agreements, Confirmations and Task Orders including invoicing and reporting services as well as site visits/inspections at the recycling facility
- Issue RFP for mattress and boxspring collection and recycling services for interested Member Jurisdictions, for new contract terms to initiate July 1, 2027.
- Continue to offer permanent tire collection, acceptance, recycling and beneficial use services under the existing Master Service Agreement and Confirmations, including invoicing and reporting services as well as site visits/inspections at the recycling/beneficial use facility.
- Issue RFP for tire collection, acceptance, recycling and beneficial use services for interested Member Jurisdictions, for new contract terms to initiate July 1, 2027.
- Continue to offer household hazardous waste events under the existing Master Service Agreement.
- Issue REOI for building material/pallet/furniture/appliance/household good reuse and C&D recycling services for interested Member Jurisdictions
- Continue to work on a REOI for Rigid Expanded Polystyrene Foam, Polyurethane Foam, Polyethylene Foam and/or other Foam or Hard to Recycle Plastic Recycling Contracts for interested Member Jurisdictions, as requested

Regional Solid Waste General

- Offer aerial landfill survey and reporting services to Member Jurisdictions, as needed
- Continue REOI for beneficial use of landfill gas for mainly small, closed and/or rural Member Jurisdiction landfills and continue Member Jurisdiction Confirmation, Task Order and Lease executions for applicable solar project development on solid waste sites, under the REOI's awarded Solar Design, Build and Operation Master Service Agreement

Other

- Advise the Member Jurisdictions regarding the best use of waste related assets
- Support activities of Mid-Atlantic Chapter of Solid Waste Association of North America (SWANA) by editing and producing its e-newsletter
- Continue to publish a quarterly newsletter, WasteWatch
- Continue participation in SWANA, Maryland Recycling Network (MRN), Maryland Clean Energy Center (MCEC), Municipal Waste Management Association (MWMA), Zero Waste, Product Stewardship Institute (PSI), Metropolitan Washington Council of Governments Recycling Committee (COG), Maryland Department of the Environment (MDE) and Environmental Protection Agency (EPA) regional meetings, presentations, tours, events, committees, commissions, workgroups and conferences
- Update Authority Website as needed
- Provide energy market support as needed
- Provide social media training event

Legislative/Regulatory Initiatives

- Monitor and update the Board on State and federal legislation and regulations that may impact Member Jurisdictions
- Monitor (and attempt to influence when appropriate) PJM policies and markets
- Participate in stakeholder and task force groups led by MDE and EPA that may have importance to our Members and communicate progress

FY 2027 PRELIMINARY WORKPLAN

ADMINISTRATIVE FUND - I.9 - REGIONAL SUPPORT/REGIONAL REUSE/ RECYCLING/REGIONAL SOLID WASTE GENERAL

Authority staff is requesting that the Board approve funds in the FY 2027 budget to continue comprehensive regional reuse/recycling efforts consisting of the following focus areas:

1. Maintain and update the website www.mdrecycles.org, making additions and changes as necessary. We are allocating \$5,000 of the FY 2027 budget for general maintenance of the website.

An essential reuse, recycling and donation resource and information center to the commercial and residential sector, mdrecycles.org offers recycling, donation, refill/return and repair/rental vendor directories, as well as residential diversion program information to assist businesses and residents in developing and implementing recycling, reuse and composting programs.

Authority staff will continue to update the mdrecycles.org website on a periodic basis and verify that the vendor lists, and residential program information provided on the website are up to date, in conjunction with updates from the Maryland Department of the Environment (MDE).

2. The Authority will provide Member Jurisdictions with two complementary registrations to the Maryland Recycling Network/Mid-Atlantic Chapter of Solid Waste Association of North America (SWANA) Annual Conference and provide sponsorship of the conference. In addition, the Authority will support Member Jurisdictions attending the SWANA Regional Road-E-O event. An allocation of \$6,000 is included for conference registrations and sponsorship.
3. The Authority will continue to assist Member Jurisdictions with preparation of the MRA (Maryland Recycling Act) recycling reports by gathering recycling information from large recyclers in the region. The Authority has not budgeted any funds for this effort.
4. Continue to offer reuse/recycling for municipally collected electronics from Member Jurisdiction Drop Off Sites through Master Service Agreements, Task Orders and Confirmations. The following Member Jurisdictions will be using the Authority's Master Service Agreements: Baltimore City, Baltimore County, Carroll County, Frederick County, Howard County and Montgomery County. The Authority will support other Member Jurisdictions that wish to utilize the Agreements and conduct electronics reuse/recycling facility tours/visits, as needed. The Authority budgeted a contingency of \$5,000 for these efforts.
5. Authority Staff will investigate other opportunities for regional collaboration on recyclables processing, development of a regional MRF and organics processing, as requested by Member Jurisdictions. The Authority has not budgeted any funds for this effort.
6. Authority Staff will maintain Master Service Agreements, Task Orders and Confirmations with its textile collection and reuse and recycling vendor. The following Member Jurisdictions will be using the Authority's Master Service Agreement: Baltimore County, Frederick County,

Preliminary Work Plan

Howard County, Montgomery County, and Baltimore City. The Authority will support other Member Jurisdictions that wish to utilize the Agreement. The Authority will also issue an RFP for textile collection and reuse/recycling services for interested Member Jurisdictions, for new contract terms to initiate July 1, 2027. The Authority has budgeted a total of \$5,000 for these efforts.

7. Authority Staff will maintain Master Service Agreements, Task Orders and Confirmations, for its mattress and box spring collection and recycling vendor services. The following Member Jurisdictions will be using the Authority's Master Service Agreement: Frederick County, Montgomery County, and Baltimore City. The Authority will support other Member Jurisdictions that wish to utilize the Agreement. The Authority will also issue an RFP for mattress and box spring collection and recycling services for interested Member Jurisdictions, for new contract terms to initiate July 1, 2027. The Authority has budgeted a total of \$5,000 for these efforts.
8. The Authority will issue a combined Request for Expressions of Interest (REOI) for building material/pallet/furniture/appliance/household good reuse and C&D recycling for interested Member Jurisdictions. The Authority has budgeted \$5,000 for this effort.
9. Authority staff will continue to work on a REOI for C&D (Shingles, Siding, Gypsum/Drywall, Carpet, Ceramic/Porcelain & Other C&D) Recycling for interested Member Jurisdictions. The Authority has budgeted \$5,000 for this effort.
10. The Authority maintains subscriptions to several market reporting services and provides data to the members. \$6,000 is budgeted for this support.
11. The Authority will host one or two social media seminars for members and is budgeting \$15,000 for the year.
12. Authority staff will continue the REOI for beneficial use of landfill gas for mainly small, closed and/or rural Member Jurisdiction landfills and continue Member Jurisdiction Confirmation, Task Order and Lease executions for applicable solar project development on solid waste sites, under the REOI's awarded Solar Design, Build and Operation Master Service Agreement. The Authority has budgeted a total of \$5,000 for this effort.
13. Authority staff will provide assistance to Member Jurisdictions by establishing durable medical equipment reuse contracts, as desired, with Maryland Environmental Service (MES). The Authority has not budgeted any funds for this effort.
14. Authority staff will continue to work on a REOI for Rigid Expanded Polystyrene Foam, Polyurethane Foam, Polyethylene Foam and/or other Foam or Hard to Recycle Plastic Recycling Contracts for interested Member Jurisdictions. The Authority has not budgeted any funds for this effort.
15. Authority staff will continue to manage the Master Service Agreement and Confirmations for tire collection, acceptance, recycling and beneficial use services, including invoicing and reporting services as well as site visits/inspections at the recycling/beneficial use facility, as needed. The Authority will also issue an RFP for tire collection, acceptance, recycling and

beneficial use services for interested Member Jurisdictions, for new contract terms to initiate July 1, 2027. The Authority has budgeted a total of \$5,000 for this effort.

16. Authority staff will continue to manage the Master Service Agreement for household hazardous waste management services for Member Jurisdictions. The Authority has budgeted a total of \$0 for this effort.
17. Authority Staff will maintain the Master Service Agreement for its plastic film collection and recycling vendor services. The Authority will support other Member Jurisdictions that wish to utilize the Agreements. The Authority has budgeted a total of \$5,000 for these efforts.
18. Authority staff will continue to offer aerial landfill surveys and reporting services to Member Jurisdictions, as needed. The Authority has not budgeted any funds for this effort.
19. Authority staff will continue the REOI for beneficial use of landfill gas for mainly small, closed, and/or rural Member Jurisdiction landfills and continue Member Jurisdiction Confirmation, Task Order, and Lease executions for applicable solar project development for solid waste sites. The Authority has budgeted \$5,000 for this effort.

REGIONAL ENERGY SALES & PURCHASE

The Authority budgeted \$7,000 for an on-call energy consultant to assist with the sales and purchases of energy by existing and any future projects. The Authority budgeted \$5,000 to continue its membership with PJM providing for participation in PJM Energy and Capacity Markets on behalf of Member Jurisdictions -- providing long-term financial benefits for the Authority and its Jurisdictions. The Authority will also maintain its registration with PJM for use of the GATS (Generation Attributes Tracking System), at \$1,000, in order to continue tracking the Renewable Energy Credits (RECs) certification, which allows those RECs to be sold.

The Authority has budgeted \$13,000 for this work.

REGIONAL LEGISLATIVE/REGULATORY INITIATIVES

The Authority will monitor legislation and regulations that affect solid waste, recycling, biosolids and energy production. The Authority will attempt to influence legislation and regulation when appropriate. The Authority has budgeted \$10,000 for this effort.

The Regional efforts described above are included in the Authority's Administrative budget under Regional Support.

The total amount budgeted for the regional activities listed above is \$90,000.

PROJECT FUNDS – Note: Jurisdictions will be consulted prior to the expenditure of any budget contingencies.

A. BALTIMORE CITY BRESKO CONTRACT MANAGEMENT

The BRESKO Project will be in its 41st year of operation. Authority staff will continue to focus on managing project contracts.

The Authority has budgeted \$100,000 as general contingency for this effort.

C. HOWARD COUNTY - GENERAL

The Authority has budgeted \$100,000 for general contingency.

The Authority has budgeted \$0 for textile collection and reuse/recycling services (as the contract does not have an associated charge for the service).

The Authority has budgeted \$0 for electronics collection and reuse/recycling services (as the contract does not have an associated charge for the service).

The Authority has budgeted a total of \$100,000.

CA. HOWARD COUNTY WASTE EXPORT

1. Authority staff will continue to receive scale reports and tabulate monthly tonnages and work with the County Representative to verify Company invoices. The Authority will issue monthly invoices to the County.
2. Ensure compliance with and perform responsibilities in accordance with the Service Agreement and Waste Disposal Agreement, including the annual reporting and permit requirements, and complete annual contract renewals for both.
3. Make unannounced visits to the Annapolis Junction Transfer Station and review operations, as needed.
4. Minimize interference with the scheduled delivery of waste caused by shutdowns/delays of the Annapolis Junction Transfer Station and any other problems that arise.
5. Organize and perform the annual site visit and tour of the King George County Landfill and the Annapolis Junction Transfer Station with Authority and County staff to review operations and site conditions.

The Authority in coordination with County staff budgeted \$10,556,000 for Howard County in FY 2027 for the waste export project.

CC. HOWARD COUNTY LANDFILL AND SOLAR PROJECT

The Authority developed a solar energy project at the New Cut Road Landfill and will provide contract management during FY 2027.

The Authority will provide energy management services and sales of energy from the Alpha Ridge Landfill (ARL) Gas-to-Electricity (LFG) Facility and will certify and market RECs from the Facility.

Additional planning support and operations support at the County's landfills is budgeted for

the following efforts that include, \$150,000 for LFG collection and control system improvements (design) at New Cut Road Landfill, \$100,000 for landfill gas collection and control system improvements at ARL, \$81,000 for an LFG system evaluation at New Cut Road Landfill, \$200,000 for ARL recovery well improvements, \$10,000 for ARL Operations and Maintenance Plan development, and \$14,000 for NCL landfill gas remediation . The Authority has budgeted \$100,000 as a general contingency for any emergency landfill projects that may arise.

The Authority is proposing a budget of \$1,500,000 for compost phase I improvements.

The total budget is 2,155,000, subject to annual appropriations.

D. HARFORD COUNTY - GENERAL

The Authority is budgeting \$50,000 for general contingency. The Authority is budgeting \$236,500 for the development of the design for a new yard trim facility and dog park at the County's Plecker Property.

The Authority has budgeted \$20,000 for tire collection and recycling/beneficial use services (the County will continue to pay for these services with the vendor directly).

The Authority has budgeted a total of \$306,500.

DA. HARFORD WTE PROJECT MANAGEMENT - GENERAL

The Harford WTE Facility ceased operations March 17, 2016. Salvage and Demolition of the structures (Phase 1) was completed in January of 2017, and Phase II was completed in September 2019. The Authority started work on Phase III of the demolition at the County's direction in FY 2023. Specific tasks planned for FY27, subject to County direction, are set forth below as follows:

1. Protect Authority and County interests and maintain working relations among the County, the Army and the Authority.
2. Market NOx offsets attributable to the closure of the Facility.
3. Work on the design, permitting, contracting and performance of Phase III of demolition of certain WTE infrastructure.

The Authority is budgeting \$665,000 for design engineering and inspection services.

DF. HARFORD COUNTY - LANDFILL

The Authority will continue to assist the County through a Memorandum of Understanding (MOU) with the MES with environmental monitoring (surface water monitoring and reporting, landfill gas monitoring and reporting, and support for other compliance and monitoring if requested) of the Bush Valley Landfill for FY 2027. A budget of \$103,000 is included to allow for the continuance of this work.

The Authority is budgeting \$203,000, which includes a contingency of \$100,000.

G. ANNE ARUNDEL COUNTY - GENERAL

The Authority is budgeting \$100,000 as a general contingency.

The Authority has a contract with Denali and related Task Order with the County for the acceptance, processing, operation, permitting compliance, marketing and distribution of yard material organics at the County's composting facility. This includes annual Maryland Department of Agriculture (MDA) and MDE reporting, permit and site compliance and maintenance, monthly invoicing, conducting site visits, contract renewals, as well as quarterly meetings with the Company, County and Authority to review all contract items, performance to date and future items of concern. The Authority may explore related, possible food scrap organics diversion pilot programs, if desired by the County. The Authority will also manage the procurement for the County, for the new ten-year contract for the acceptance, processing, operations, marketing and distribution of yard material organics at the MLFRRF composting facility with a start term of January 1, 2028. This project has a budgeted cost of \$921,116.

The Authority is budgeting \$41,575 for continued assistance with the marketing outreach for recycling.

A total of \$1,062,691 is budgeted.

GF. ANNE ARUNDEL COUNTY WASTE EXPORT

1. Authority Staff will continue to act as the Billing Agent for this effort. In such capacity, the Authority receives scale reports, tabulates monthly tonnages, and works with County representatives to verify Company invoices. The Authority will continue to issue monthly invoices to the County and act as the Billing Agent for the County, under the County's contract with the City of Annapolis, for household hazardous waste collection. In this capacity, Authority Staff will work with employees at the City of Annapolis to track collection event tonnages, prepare invoices, monitor the accounts receivables and payables, and ensure that Anne Arundel County receives its cash credits in a timely manner. Authority Staff will continue to ensure compliance and perform annual responsibilities in accordance with the Service Agreement and Waste Disposal Agreement, including the annual reporting and permit requirements, as well as under the amendment extending the related City of Annapolis contract for household hazardous waste through June 30, 2027.
2. Make unannounced visits to the Annapolis Junction Transfer Station and review operations, as needed.
3. Minimize interference with the scheduled delivery of waste caused by shutdowns/delays of the Annapolis Junction Transfer Station and any other issues that might arise.
4. Organize and perform the annual site visit and tour of the King George County Landfill (planned for fall 2026) in addition to the Annapolis Junction Transfer Station (planned for spring 2027) with Authority and County staff to review operations and site conditions.

Organize semi-annual meetings with County, the Company, and the Authority to review operations and contract status. The Authority in coordination with County staff budgeted \$12,277,000 for Anne Arundel County in FY 2027 for the waste export project.

GL. ANNE ARUNDEL COUNTY LANDFILL GAS-TO-ELECTRICITY PROJECT

1. The Authority will manage the contract for the operation of the Millersville LFGE Project. Operations and maintenance costs for FY 2027 are budgeted at \$867,487.
2. The Authority will provide energy management services for energy and capacity sales and will certify and market RECs for the Millersville LFGE Project. A \$75,000 general contingency is budgeted for the project.

Total costs for FY 2027 are \$942,487. Net revenue budgeted for FY 2027 is \$2,453,093. Total budget for FY 27 is \$2,603,093.

I. BALTIMORE CITY BIOSOLIDS PROJECT

Authority staff will manage the new biosolids contract with the review of monthly invoices and other reports as supplied. Coordinate site visits to the receiving composting facilities as requested.

The Authority has included \$25,000 as a general contingency.

J. & JD. MONTGOMERY COUNTY RESOURCE RECOVERY FACILITY (RRF) PROJECT

The Montgomery County Facility will be in its 32nd year of operation. Authority staff will continue to focus on managing Facility contracts and improving the project where possible. Specific tasks to be performed are:

1. Monthly invoicing among the Authority, the Company, Montgomery County, and Republic.
2. Manage and enforce all project contracts.
3. Monitor project performance and environmental compliance.
4. Continue inspections of the Facility and Transfer Station to ensure that Punchlist repairs are being made in a timely fashion. Continue to enlist the services of an expert third party engineering firm to monitor Facility operations and maintenance and recommend further improvements to the Facility.
5. Continue to monitor the electricity sales market and certify and market RECs as appropriate to maximize electricity revenues.

Preliminary Work Plan

It is anticipated that the Authority will incur expenses for consultants, legal assistance, and potential equipment throughout the year. The following amounts are budgeted for these expenses for FY 2027.

Projected Authority Direct Expenses FY 2027

Expenses and Equipment	\$10,000
Insurance	\$15,000
Permit Fees	\$150,000
<u>Consultants & Litigation</u>	
Legal consultant	\$50,000
Accounting	\$15,000
Engineer	\$750,000
Subtotal Authority Fee	\$990,000

In addition to projected direct expenses of the Authority above, Montgomery County will reimburse \$62,348,315 for payment of the Company’s operating fee and costs. The total reimbursable amount from Montgomery County is \$63,338,315. This money will be reimbursed to the Authority under the Waste Disposal Agreement. The following table shows the estimated Revenues and Expenses for the project.

Montgomery County Resource Recovery Facility
Projected Expenses and Revenues - FY 2027

	<u>Expenses</u>	<u>Revenues</u>
Authority Expenses, Equipment, Permits and Insurance	\$175,000	
Consultants and Legal Assistance	\$815,000	
Subtotal Authority Expenses	\$990,000	
Reimbursement from County		\$990,000
Subtotal	\$990,000	\$990,000
Solid Waste System		
Operations and Maintenance	\$52,916,973	
Pass through Costs – Company and MES	\$2,064,850	

Preliminary Work Plan

Transportation and Disposal of Non-Processible Waste	\$6,037,074	
Transportation and Disposal of Residue	\$0	
Change Order 141 – Capital Expenditures	\$17,011,875	
Revenues from Electricity, Ferrous, etc.		\$15,682,457
Renewable Energy Credits		\$0

Subtotal Solid Waste System	\$78,030,772	
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Reimbursement from County		\$62,348,315
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Total	\$79,020,772	\$79,020,772
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Total Project Expenses \$79,020,772

Less Revenue Credits \$15,682,457

Total Due from Montgomery County \$63,338,315

JE. MONTGOMERY COUNTY - GENERAL

The operations phase of the solar project procurement developed by the Authority is ongoing and the solar panels will continue to provide energy for use at the transfer station. The energy purchase costs from the solar panels are included in the waste-to-energy contract budget as the transfer station operator purchases the solar energy produced. The Authority is providing for a contingency budget of \$10,000 for the solar project.

For FY 2027, the Authority is providing a general contingency of \$125,000 in the event we are requested to assist in the further development of enhanced recycling/diversion programs.

The Authority will continue to support transfer station upgrade planning activities as directed by the County.

The Authority will continue to provide the County with support for its electronics collection and reuse/recycling program through contract management and performance monitoring. The amount budgeted is \$0, as the contract does not have an associated charge for the service. The Authority will continue to provide the County with support for its mattress and box spring collection and recycling program through contract management and performance monitoring. The amount budgeted is \$1,500,000 for residential and commercial material collection from the drop off site. The Authority will continue to provide the County with support for its textile collection and reuse/recycling program, through contract management and performance monitoring. The Authority has budgeted \$0 for this effort, as the contract does not have an associated charge for the service. The Authority has budgeted \$115,000 for a construction and demolition characterization study.

The total budget is \$1,635,000.

JG. MONTGOMERY COUNTY – GUDE REMEDIATION

During FY 2010, the Authority began assisting Montgomery County with the study and development of the remediation project at the Gude Landfill. Phase 1 of the study was completed in FY 2012. Phase 2 was completed in FY 2014. The Authority has budgeted \$98,651 for FY 2027 efforts for design support of the implementation of the corrective measures, and \$510,132 for the Construction Management Engineer services. The construction services are budgeted at \$748,000 reflecting the County’s approved CIP budget balance going into the year. Total for the Gude Remediation is \$1,356,783.

T. CARROLL COUNTY – GENERAL

The Authority has budgeted \$50,000 for general contingency. Additionally, the Authority has budgeted \$100,000 for HHW events. The Authority will continue to provide the County with support for its electronics collection and reuse/recycling program through contract management and performance monitoring. The amount budgeted is \$16,038, although the County will continue to pay for these services with the vendor directly. The Authority will continue to provide the County with support for its tire collection, recycling and beneficial use program through contract management and performance monitoring, although the County will continue to pay for these services with the vendor directly. The amount budgeted is \$70,000.

The total general budget is \$150,000.

TA. CARROLL COUNTY – LANDFILL

The Authority has budgeted \$100,000 for general contingency, including the management of the MSW transfer contract and the recyclables transfer station operations and transfer contract. Recyclables will continue to be processed under a separate contract. \$100,000 is budgeted for landfill support services, such as compliance monitoring and reporting. The Authority has budgeted \$100,000 for flare system upgrades. Through a contract with a procured engineering team, the Authority will continue the long-range planning and design expansion of the Resource Recovery Park Northern Landfill in Westminster, which is budgeted at \$3,106,460.

The total FY27 budget is \$3,406,460.

W. BALTIMORE CITY - GENERAL

The Authority has budgeted \$300,000 for general contingency. The Authority will continue to assist the City in the preparation and execution of projects related to the Less Waste Better Baltimore plan, as requested by the City. The Authority will assist the City with the analysis and improvement implementation for OSHA compliance at the Kane Street Sanitation Yard, Western Sanitation Yard (Reedbird), and possibly other facilities, and is budgeting \$27,550,000 for this effort. The Authority will continue to support design and procurement efforts at Bowleys Lane Sanitation Yard. The budget reflects \$32,000,000, for this project.

The Authority has budgeted \$307,800 for mattress and box spring collection and recycling services (the City will continue to pay for these services with the vendor directly), \$0 for

textile collection and reuse/recycling services (as the contract does not have an associated charge for the service), \$100,000 for tire acceptance and recycling/beneficial use services (the City will continue to pay for these services with the vendor directly), and electronics collection and reuse/recycling services (the City will continue to pay for these services with the vendor directly) in the amount of \$66,058.

The Authority has budgeted \$20,090,000 for planning, design, and construction of Western Sanitation Yard.

The Authority has budgeted \$100,000 to repair or replace secondary containment walls of used oil collection tanks at several City drop-off sites.

The Authority has budgeted \$5,000 to manage the organics collection/processing contract from the City's five drop-off sites and amend the contract to add collections from twelve public schools.

The Authority has budgeted \$100,000 as a contingency for transportation-related services from the Northwest Transfer Station. The Authority has also budgeted \$50,000 for compactor maintenance.

The Authority has budgeted \$350,000 for a food waste curbside collection pilot.

The total budget is \$61,018,858.

WC. BALTIMORE CITY QUARANTINE ROAD LANDFILL

The Authority will assist the City with ongoing repairs, environmental compliance monitoring, operations support, reporting, and strategic/tactical planning at the Quarantine Road Landfill through the multi-year compliance MOU in December of 2018, or other funds. The MOU was extended to December 2027 and re-funded with \$2,000,000 in FY 2026. The Authority has budgeted \$2,000,000 for compliance related efforts in FY2027 and has included a contingency budget of \$200,000, for a total of \$2,200,000.

X. BALTIMORE COUNTY GENERAL

The Authority has budgeted \$150,000 in general contingency to support County programming.

XA. BALTIMORE COUNTY SOLID WASTE STUDY GROUP SUPPORT

The Authority has budgeted \$for assistance with the implementation of the Tactical Plan recommendations, which include \$1,022,653 for bulk material residential curbside collection and special collection services (the County will continue to pay for these services with the vendor directly), \$80,000 for electronics collection and reuse/recycling services (the County will continue to pay for these services with the vendor directly), \$0.00 for textile collection and reuse/recycling services (as the contract does not have an associated charge for the service), and \$800,000 for media advertising and outreach through an Authority contract, and \$45,000 for multi-unit recycling collection audit.

XB. BALTIMORE COUNTY LANDFILL

Baltimore County has asked the Authority to assist with issues as they arise at the Landfill. The Authority is assisting the County with annual tonnage report, lifespan analysis, and soil stockpile volume analysis, budgeted at \$20,000 in FY2027.

Baltimore County has asked the Authority to provide state and federal semi-annual and annual landfill gas reporting services at the Eastern Sanitary Landfill. The Authority has budgeted landfill gas reporting services of \$60,000. The Authority is assisting the County with design-build efforts for landfill gas system improvements, collection of Phase XII landfill gas, and a new enclosed flare, budgeted at \$1,415,000. The Authority is managing an on-call contractor for expansion design and permitting services at ESL that started in FY 2023 and is extending into FY 2027. The Authority has budgeted \$102,293 for FY27 for this effort.

Baltimore County has requested support from an Authority on-call engineer to provide training and oversight to County staff at Hernwood Landfill so that staff may obtain State certification to operate the facility's wastewater treatment plant. The Authority has budgeted \$60,000 for this effort.

The Authority budgeted \$200,000 as contingency to assist the County with other Baltimore County landfill services as they arise.

The total FY2027 budget for Baltimore County Landfill services is \$1,857,293.

Y. FREDERICK COUNTY

The Authority will continue to support Frederick County with managing the MSW transfer contract. Staff will continue to support Frederick County with managing the recyclables transfer and processing contracts. The Authority has budgeted \$1,043,670 for transportation of recovered materials.

The Authority has budgeted \$100,000 as contingency to assist the County with other management needs as they arise. An additional \$150,000 is budgeted for HHW events.

The Authority will complete the procurement and start service for the County-wide single stream recyclables collection contract in FY 27. Work will include procurement, preparation for operations and start-up of service, as well as invoicing.

The Authority has budgeted \$93,240 for mattress and box spring collection and recycling services (the County will continue to pay for these services with the vendor directly), \$0 for textile collection and reuse/recycling services (as the contract does not have an associated charge for the service) and \$23,882 for electronics collection and reuse/recycling services (the County will continue to pay for these services with the vendor directly).

The total FY2027 budget is \$1,293,670.

YC. FREDERICK COUNTY SOLAR

Frederick County requested that the Authority assist in development and management of a solar array at the Ballenger-McKinney wastewater treatment plant, including the selection of engineering services from the Authority's on call consultants and the procurement of the construction services for the array. The County received a grant from MDE for the project. The Authority oversaw the completion of the project and has budgeted \$50,000 for operations and maintenance efforts.

YD. FREDERICK COUNTY – REICHS FORD LANDFILL

The Authority has budgeted \$100,000 for the regulatory and compliance support related to Maryland's new methane rules. The budgeted \$350,000 for master planning and site investigations. The Authority has also budgeted \$75,000 general contingency for potential assistance that may be requested by Frederick County during FY 2027.

Total budget is \$525,000.

INCOME**Administrative Sources:****Management Fees**

BRESCO	\$	593,097	
Montgomery	\$	<u>574,295</u>	\$ 1,251,392

Jurisdiction Fees¹

Anne Arundel	\$	225,701	
Baltimore County	\$	128,972	
Carroll	\$	193,458	
Harford	\$	128,972	
Howard	\$	193,458	
Frederick	\$	<u>193,458</u>	\$ 1,064,021

Estimated investment earnings	\$	-	
Sub-Total administrative sources			\$ 2,315,413

Budget Surplus			
Total administrative sources			\$ 2,315,413

Other Sources (P.O's or Deferred Revenue)**Project Work**

Montgomery County Transfer Station and Disposal	\$	63,338,315	
Montgomery County Landfill Gas Sales & Montgomery County		-	
Montgomery County		1,635,000	
Montgomery County recycling		-	
Montgomery County Gude Remediation		1,356,783	
Harford County		1,174,500	
Anne Arundel County Export		13,339,691	
Anne Arundel County Landfill Gas Sales & Anne Arundel County		2,603,093.00	
Baltimore City		63,343,858	
Baltimore County		3,954,946	
Carroll County		3,556,460	
Howard County		12,811,000	
Frederick County Landfill Gas to Energy		-	
Frederick County		1,868,670	

Member Project Reimbursement		<u>-</u>	
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Total project work sources			\$ 168,982,316
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TOTAL INCOME \$ 171,297,729

1. Annual Contribution reflects the current funding policy in place and may be changed by action of the Board.

EXPENSES

Administrative Uses		
Personnel	\$	1,302,023
Fringe	\$	494,769
Travel	\$	20,000
Equipment	\$	15,000
Supplies and postage	\$	5,000
Contractual	\$	50,000
Other	\$	268,621
Communications	\$	60,000
Regional Support	\$	90,000
General Operating Contingency	\$	10,000
Administrative uses	\$	2,315,413
Total Administrative Uses		2,315,413
Other Uses		
Member Projects		
BRESKO Facility	\$	100,000
Howard - General	\$	100,000
Howard - Export	\$	10,556,000
Howard - Biosolids	\$	-
Howard - Landfill	\$	2,155,000
Harford - General	\$	306,500
Harford Facility	\$	665,000
Harford - Landfill	\$	203,000
Anne Arundel County - General	\$	1,062,691
Anne Arundel County Export	\$	12,277,000
Anne Arundel Landfill Gas to Energy	\$	2,603,093
Compost Project	\$	25,000
Montgomery Co Transfer Station & RRF	\$	63,338,315
Montgomery Co Gude Remediation	\$	1,356,783
Montgomery County - General	\$	1,635,000
Montgomery County - Ash Management	\$	-
Montgomery County- ecycling	\$	-
Baltimore City- General	\$	61,018,858
Baltimore City Quarantine Road Landfill	\$	2,200,000
Baltimore County	\$	2,097,653
Baltimore County Solid Waste Study Group Support	\$	-
Baltimore County Landfill	\$	1,857,293
Carroll County	\$	150,000
Carroll County Landfill	\$	3,406,460
Frederick County	\$	1,293,670
Frederick Solar	\$	50,000
Frederick County Reichs Ford Landfill	\$	525,000
Total Member project uses	\$	168,982,316
Member Projects		
Regional Solid Waste Projects	\$	-
Total Member project uses	\$	-
Subtotal		168,982,316
TOTAL EXPENSES	\$	171,297,729
NET SURPLUS (OR DEFECIT) FROM OPERATIONS	\$	-

NORTHEAST MARYLAND WASTE DISPOSAL AUTHORITY*Proposed Fiscal Year 2027 Budget*

5/20/2026

I. ADMINISTRATIVE FUND	FY 2027 Budget
1. Personnel ¹ Executive Director; 10 Professional and Administrative Positions	\$ 1,302,023
2. Fringe ^{1,2}	\$ 494,769
3. Travel	\$ 20,000
4. Equipment	\$ 15,000
5. Supplies & Postage	\$ 5,000
6. Contractual	\$ 50,000
7. Other	\$ 268,621
8. Communications	\$ 60,000
9. Regional Support	\$ 90,000
10. General Operating Contingency	\$ 10,000
11. FY 26 Budget Surplus	
FY 26 ADMINISTRATIVE FUND	\$ 2,315,413
Notes:	
1) Exact Personnel Budget to be determined by the Board.	
2) The Fringe Account may need to be increased based on the State's calculation of the Authority portion of the Pension Liability.	
 TOTAL ADMINSTRATIVE FUND	 \$ 2,315,413
 II. PROJECTS FUND	
A Southwest Facility	\$ 100,000
C Howard - General	\$ 100,000
CA Howard - Export	\$ 10,556,000
CC Howard - Landfill	\$ 2,155,000
D Harford - General	\$ 306,500
DA Harford Facility	\$ 665,000
DF Harford - Landfill	\$ 203,000
G Anne Arundel County - General	\$ 1,062,691
GF Anne Arundel Export	\$ 12,277,000
GL Anne Arundel Landfill Gas to Energy	\$ 2,603,093
I Compost Facility	\$ 25,000

J	Montgomery County RRF	\$	990,000
JB	Electronics Recycling	\$	-
JD	Mont. Co Transfer Station & RRF	\$	62,348,315
JE	Montgomery County - General	\$	1,635,000
JF	Montgomery County Landfill Gas-to-Energy	\$	-
JG	Montgomery County Gude Remediation	\$	1,356,783
JK	Montgomery County Transportation and Disposal of Residue	\$	-
T	Carroll County	\$	150,000
TA	Carroll County Landfill	\$	3,406,460
W	Baltimore City - General	\$	61,018,858
WC	Baltimore City Quarantine Rd Landfill	\$	2,200,000
X	Baltimore County	\$	2,097,653
XA	Baltimore County Solid Waste Study Group Support	\$	-
XB	Baltimore County Landfill	\$	1,857,293
Y	Frederick County	\$	1,293,670
YC	Frederick County Solar	\$	50,000
YD	Frederick County Reichs Ford Landfill	\$	525,000
	TOTAL PROJECTS FUND	\$	168,982,316
	TOTAL BUDGET	\$	171,297,729

NORTHEAST MARYLAND WASTE DISPOSAL AUTHORITY**I. Budget and Available Funding Sources**

	FY 2027 Budget
Total Fiscal Year Budget	\$ 171,297,729
Bresco Management Fee (est)	\$ (593,097)
Harford County Contribution ¹	\$ (128,972)
Compost Management Fee	\$ (84,000.00)
Montgomery Management Fee (est)	\$ (574,295)
Anne Arundel Contribution ¹	\$ (225,701)
Baltimore County Contribution ¹	\$ (128,972)
Carroll Contribution ¹	\$ (193,458)
Howard Contribution ¹	\$ (193,458)
Frederick Contribution ¹	\$ (193,458)
Montgomery County Management Transfer Station & Disposal	\$ (62,348,315)
Due from Montgomery Co. & Montgomery County Deferred Revenue	\$ (2,625,000)
Due From Montgomery County for Ecycling	\$ -
Due from Montgomery County for Gude Landfill Remediation	\$ (1,356,783)
Due from Harford County or Harford Deferred Revenue	\$ (1,174,500)
Due from Anne Arundel County	\$ (13,339,691)
Due from Anne Arundel Co. Landfill Gas Sales & Anne Arundel County	\$ (2,603,093)
Due from Baltimore City or City Deferred Revenue	\$ (63,343,858)
Due from Baltimore County or Baltimore County Deferred Revenue	\$ (3,954,946)
Due from Carroll County	\$ (3,556,460)
Due from Frederick County	\$ (1,868,670)
Due from Howard County	\$ (12,811,000)
Due from Jurisdictions Participating in Regional Solid Waste Projects	\$ -
Estimated investment earnings	\$ -
Total of Funding Sources	\$ (171,297,729)
Net Income/(loss)	\$ -

1. Annual Contribution reflects the current funding policy in place and may be changed by action of the Board.

Northeast Maryland Waste Disposal Authority
 Administrative Fund
 FY2027 Estimate for "Other" Category
 BAF5991COA.XLS--FY2027

Attachment D

		FY2027 Estimate	FY2026
X701	Instruction/Seminars/Conferences	\$20,000	\$20,000
X704	Subscriptions	\$7,500	\$7,500
X705	Membership Dues	\$2,500	\$2,500
X706	Insurance	\$10,000	\$10,000
X707	Publications	\$1,200	\$1,200
X708	Miscellaneous	\$500	\$500
X709	Office Rental	\$118,338	\$115,171
X710	Parking	\$30,000	\$30,000
X712	Computer Maintenance & Internet Access Charges	\$40,000	\$40,000
X713	Telephone	\$13,000	\$13,000
X714	Photocopying Equipment	\$6,000	\$3,750
X715	Advertising	\$500	\$500
X716	Audit, Financial Report	\$22,000	\$22,000
X726	Employee Incentive Programs	\$1,000	\$1,000
X725	Postage Meter Rental	\$1,500	\$1,500
	Total	\$274,038	\$268,621

**Proposed Fiscal Year 2027 Budget
Project Details**

Southwest		\$	100,000
Contingency	\$	100,000	
Regional Recycling (ADMIN FUND REGIONAL SUPPORT)		\$	62,000
Website Maintenance	\$	5,000	
Conferences, MRN Conference sponsorship and registrations	\$	6,000	
Social Media Seminars	\$	15,000	
Electronics Collection and Reuse/Recycling MSA/Confirmation/Task Order Support	\$	5,000.00	
Metal Market and Fibre Market reports	\$	6,000.00	
Textile Collection and Reuse/Recycling MSA/Confirmation/Task Order Support and RFP Support	\$	5,000.00	
Mattress/Box Spring Collection/Recycling MSA/Confirmation/Task Order Support and RFP Support	\$	5,000.00	
REOI for Building Material/Pallet/Furniture/Appliance/House Good Reuse & C&D Recycling	\$	5,000.00	
Plastic Film Recycling	\$	5,000.00	
REOI for Rigid Expanded Polystyrene Foam, Polyurethane Foam, Polyethylene Foam and/or other Foam or Hard to Recycle Plastic Recycling Contracts	\$	-	
Household Hazardous Waste Events MSA	\$	-	
Tire Collection, Acceptance, Recycling and Beneficial Use MSA/Confirmation Support and RFP Support	\$	5,000.00	
Regional Organics (ADMIN FUND REGIONAL SUPPORT)		\$	-
Contingency	\$	-	
Regional Solid Waste (ADMIN FUND REGIONAL SUPPORT)		\$	15,000
Regional MRF	\$	-	
Legislative Support	\$	10,000	
REOI for beneficial use of landfill gas and solar project development on solid waste sites	\$	5,000	
Aerial Landfill Survey	\$	-	
Reg. Energy Monit.&Projects (ADMIN FUND REGIONAL SUPPORT)		\$	13,000
Energy Consulting	\$	7,000	
PJM Membership	\$	5,000	
GATS Service from PJM	\$	1,000	
Howard - General		\$	100,000
General Contingency	\$	100,000	
Howard - Export		\$	10,556,000
Howard - Landfill		\$	2,155,000
General Contingency and emergency landfill repairs	\$	100,000	
ARL Landfill Gas Collection and Control System Improvements (construction)	\$	100,000	
NCL Gas System Evaluation	\$	81,000	
ARL Recovery Well Improvements	\$	200,000	
NCL Landfill Gas Collection and Control System Improvements (design)	\$	150,000	
ARL Compost Phase I Improvements (design + constructions)	\$	1,500,000	
NCL Landfill Gas Migration Remediation	\$	14,000	
ARL O&M Guide	\$	10,000	
Harford - General		\$	306,500
Contingency	\$	50,000	
Southern County Yard Trim Drop-Off Design	\$	236,500	
Tire Collection, Recycling & Beneficial Use	\$	20,000	
Harford Facility		\$	665,000
Design Engineer	\$	540,000	
Demolition Contractor	\$	-	
Inspection Services	\$	125,000	
Site Maintenance	\$	-	
Contingency	\$	-	
Facility Reuse Study	\$	-	
Harford - Landfill		\$	203,000
Environmental Monitoring Services	\$	103,000	
General Contingency	\$	100,000	

Anne Arundel County - General		\$ 1,062,691
General Contingency	\$ 100,000.00	
Communications projects (including Recycling Marketing)	\$ 41,575.00	
Compost Operations	\$ 921,116.00	
Anne Arundel Export		\$ 12,277,000
Anne Arundel Landfill Gas to Energy		2,603,093
Operations & Maintenance Costs	\$ 867,487	
General Contingency	\$ 75,000	
Revenues	\$ 2,453,093	
Compost Facility		\$ 25,000
Montgomery County Authority Costs		\$ 990,000
Expenses and Equipment	\$ 10,000	
Insurance	\$ 15,000	
Permit Fees	\$ 150,000	
Legal consultant	\$ 50,000	
Accounting	\$ 15,000	
Engineer	\$ 750,000	
Montgomery County Transfer Station & RRF		\$ 62,348,315
Montgomery County - General		\$ 1,635,000
Solar Project Contingency	\$ 10,000	
General Contingency	\$ 125,000	
Electronics Collection and Reuse/Recycling	\$ -	\$ -
Transfer Station TO 34 Shady Grove Entrance and Scales Upgrade	\$ -	
Transfer Station TO 43 for Power Infrastructure Project	\$ -	
Mattress/Box Spring Collection/Recycling	\$ 1,500,000	
C&D Materials Characterization Study	\$ 115,000	
Montgomery County Transportation and Disposal of Residue		\$ -
	\$ -	
Montgomery County Gude Remediation		\$ 1,356,783
Design Engineer Work	\$ 98,651	
Construction Contractor	\$ 748,000	
CME	\$ 510,132	
Carroll County		\$ 150,000
General Contingency	\$ 50,000	
Household Hazardous Waste Event Services	\$ 100,000	
Electronics Collection and Reuse/Recycling	\$ 16,038	
Tire Collection, Recycling & Beneficial Use	\$ 70,000	
Carroll County Landfill		\$ 3,406,460
Transfer & Recycling Operation Contingency	\$ 100,000	
LF Masterplan	\$ 3,106,460	
Landfill Services	\$ 100,000	
Design/Build Flare System Upgrade	\$ 100,000	
Landfill Solar	\$ -	
Baltimore City General		\$ 61,018,858
Contingency	\$ 300,000	
Kane Street Master Plan, Minor repairs, and Major Renovation Design	\$ 50,000	
Kane Street Major Renovation Construction	\$ 7,500,000	
Eastside Transfer Station Master Plan	\$ 2,000,000	
Eastside Transfer Station Construction	\$ 30,000,000	
Solid Waste Management Plan update	\$ -	
Electronics Collection and Reuse/Recycling	\$ 66,058	
Mattress/Box Spring Collection and Recycling	\$ 307,800	
Master Planning for Western Sanitation Yard	\$ 90,000	
Western Sanitation Yard Renovation Construction	\$ 20,000,000	
Northwest Transfer Station Compactor Maintenance	\$ 50,000	
Organics Collection/Processing from Five Drop-Off Sites	\$ 5,000	
Food waste curbside collection pilot	\$ 350,000	
Tire Acceptance, Recycling & Beneficial Use	\$ 100,000	
Used Oil tank secondary containment walls at various drop-off sites	\$ 100,000	
Contingency for Transportation Services from Northwest Transfer Station	\$ 100,000	

Baltimore City Quarantine Rd Landfill		\$	2,200,000
Compliance MOU (includes Amendment No. 5)	\$	2,000,000	
Other projects	\$	-	
General Contingency	\$	200,000	
Baltimore County General		\$	2,097,653
General Contingency	\$	150,000	
Transfer and Disposal Support	\$	-	
Bulk Material Collection	\$	1,022,653	
Textile Collection and Reuse/Recycling	\$	-	
Electronics Collection and Reuse/Recycling	\$	80,000	
Pinnacle Media/Outreach/Advertising	\$	800,000	
WAF Packer Unit Repair/Replacement/Upgrade & Related Facility Evaluation (Analysis and Electrical Mapping)	\$	-	
Multi-Unit Recycling Collection Audit	\$	45,000	
Baltimore County Landfill		\$	1,857,293
ESL LFG Reporting Support Service	\$	60,000	
Contingency	\$	200,000	
Landfill Monitoring Work	\$	-	
ESL Expansion Design & Permitting	\$	102,293	
Annual Tonnage Reporting (Soil volume)	\$	20,000	
LFG Phase XII expansion, header loop, and new enclosed flare	\$	75,000	
ESL New Enclosed Flare and Skid	\$	1,340,000	
3rd Solid Waste Sort	\$	-	
Collection Consulting	\$	-	
Hernwood LF WWTP Operator Training and Oversight	\$	60,000	
Frederick County		\$	1,293,670
General Contingency	\$	100,000	
T&D Services of Recovered Materials (Bousum contract county wants Authority to bill and pay)	\$	1,043,670	
Household Hazardous Waste Event Services	\$	150,000	
Curbside Recycling Collections	\$	-	
Electronics Collection and Reuse/Recycling	\$	23,882	
Mattress/Box Spring Collection/Recycling	\$	93,240	
Frederick Solar Project		\$	50,000
O&M	\$	50,000	
Frederick County Reichs Ford Road Landfill		\$	525,000
General Contingency	\$	75,000	
Methane Rule Regulatory Support	\$	100,000	
Transfer Station Retrofit	\$	-	
Master Planning/Design and Site investigations	\$	350,000	
Total		\$	168,982,316

**Contracts of Note – Renewals, Increases and/or Extensions
Recommendations for Fiscal Year 2027**

1. On-call Legal: *Initial term of Contracts expired 6/30/25, with the second of two one-year extensions exercised for the firms below. Any requested changes are noted and subject to appropriation.*

Baker, Donelson, Bearman, Caldwell & Berkowitz PC
Ballard Spahr LLP
Gordon Feinblatt LLC – *increase of \$20,000 (anticipated work related to the Resource Recovery Facility for Montgomery County)*
Rich & Henderson, PC
Saul Ewing Arnstein & Lehr LLP
Sledge Law LLC
Venable LLP
Whiteford, Taylor & Preston L.L.P.
Williams Mullen
Witherup Allen Law LLC
2. Pinnacle Communications Resource Company *Contract expires 12/31/28 with two one-year extensions. Increase of \$300,000 (subject to appropriation) for anticipated communication projects for Member Jurisdictions and the Authority.*
3. Public Resources Advisory Group *Authority Financial Advisor
Recommend \$50,000 for FY27*
4. Clifton Larson Allen *Contract expires 6/30/27 with two one-year extensions. Fee increases annually by a maximum not to exceed 8% as set forth in contract. FY26 Audit Fee is estimated at \$36,200.*
5. On-call Engineers: *Initial term of Contracts expired 6/30/25, with the second of two one-year extensions exercised, for the firms below. Any requested changes are noted and subject to appropriation.*

ARM Group, LLC – *increase of \$1,000,000 (anticipated compliance projects for Baltimore City and other projects for Member Jurisdictions)*
BAI Group
Barton & Loguidice
EA Engineering – *increase of \$2,000,000 (anticipated projects for Baltimore City, Baltimore County, and other Member Jurisdictions)*
GBB, Inc.
Geosyntec Consultants - *increase of \$500,000 (anticipated compliance projects for Member Jurisdictions)*
GHD

HDR, Inc. – increase of \$1,000,000 (*anticipated Resource Recovery Facility work for Montgomery County and other projects for Member Jurisdictions*)

MSW Consultants

RRT Design & Construction

Stearns, Conrad and Schmidt Engineers, Inc. (SCS) – increase of \$1,000,000 (*anticipated projects for Member Jurisdictions*)

Tetra Tech, Inc.

- | | | |
|----|--------------------------------------|---|
| 6. | EA Engineering
(Gude Remediation) | <i>No Change (project completion expected by 12/2026)</i> |
| 7. | MES IGA | <i>No Change</i> |

**Northeast Maryland Waste Disposal Authority
FY 2026 – Accomplishments**

Anne Arundel County

- Manage the operations and maintenance contract for the Landfill Gas-to-Electricity (LFGE) Facility at the Millersville Landfill and Resource Recovery Facility (MLFRRF) *(completed and ongoing)*
- Provide energy management services for the Millersville LFGE Facility in the PJM energy and capacity markets *(completed and ongoing)*
- Certify and market renewable energy credits for the Millersville LFGE Facility most beneficial to the County *(completed and ongoing)*
- Manage the agreement with Denali and related Task Order for the County, for the acceptance, processing, operations, marketing and distribution of yard material organics at the MLFRRF composting facility *(completed and ongoing)*
- Explore related, possible food scrap organics diversion pilot programs, if desired by the County *(was not requested/undertaken)*
- Certify and market renewable energy credits from the solar project at the Millersville Landfill *(completed and ongoing)*
- Continue to provide marketing and outreach services for the County’s recycling program through Authority on-call provider *(completed and ongoing)*
- Assist the County in the waste export project by continuing to:
 - Organize and perform annual site visit and tour of the King George County Landfill (planned for fall 2025) and the Annapolis Junction Transfer Station (planned for spring 2026) for Authority and County staff to review operations and site conditions *(completed and ongoing)*
 - Ensure compliance with the Service Agreement and Waste Disposal Agreement. *(completed and ongoing)*
 - Lead semi-annual meetings with the Company, County and Authority to review all contract items, performance to date and future items of concern *(completed and ongoing)*
 - Provide accurate invoicing for the County *(completed and ongoing)*
 - Provide accurate invoicing for the City of Annapolis’ Household Hazardous Waste agreements with the County and support the execution of new related agreements *(completed and ongoing)*
 - Provide accurate payments to the Company *(completed and ongoing)*
- Provide access to on-call engineering services as requested *(completed and ongoing)*

Baltimore City BRESCO Contract

- Ensure compliance with Facility Agreement *(completed and ongoing)*
- Continue to look for opportunities to improve the contract to the City’s benefit *(completed and ongoing)*

Baltimore City Biosolids

- Manage the Authority's Contract with the Company for the City of Baltimore (*completed and ongoing*)
 - Continue Monthly Performance Review of new contract (*completed and ongoing*)
 - Ensure compliance with notices and permit requirements of the new contract (*completed and ongoing*)
- Complete the shutdown of the Compost Facility as directed (*completed*)

Baltimore City

- Continue to certify and market Renewable Energy Credits generated from the Baltimore City Back River Wastewater Treatment Plant, as generated (*no RECs generated*)
- Assist the City with certain operations and maintenance tasks as requested to help achieve permit compliance of the Quarantine Road Landfill (*completed and ongoing*)
- Assist the City with certain design and compliance projects at the Quarantine Road Landfill (*completed and ongoing*)
- Assist the City with certain design, compliance, and construction projects at solid waste operations facilities as requested (*completed and ongoing*)
- Provide support for electronics collection and reuse/recycling through the Master Service Agreement and Confirmation (*completed and ongoing*)
- Provide support for tire transportation, recycling and beneficial use through the Master Service Agreement and Confirmation (*completed and ongoing*)
- Provide support for mattress and box spring collection and recycling through the Master Service Agreement and Confirmation (*completed and ongoing*)
- Provide support for the textile collection and reuse/recycling through the Master Service Agreement and Confirmation (*completed and ongoing*)
- Provide support for the comprehensive review and planning for future recycling and solid waste operations, and implementation of the recommended options through the Ten-Year Solid Waste Management Plan updates, if requested (*completed and ongoing*)
- Manage the single stream recycling and processing contract (*completed and ongoing*)
- Assist with master planning and construction services in connection with the renovations for the Kane Street Sanitation Yard (*completed and ongoing*)
- Assist with master planning and construction services in connection with the renovations for the Western Sanitation Yard (at Reedbird Ave) (*completed and ongoing*)
- Assist with master planning and construction services in connection with the renovations for the Eastside Sustainability Complex (at Bowleys Lane) (*completed and ongoing*)
- Assist with organics collection/processing contract from five drop-off sites (*completed and ongoing*)
- Provide access to on-call engineering services (*completed and ongoing*)
- Provide site improvements to one of the City's public drop-off centers for the electronics collection and reuse/recycling operations under the Master Service Agreement and Confirmation by coordinating the purchase, logistics and placement of additional large storage containers to ensure permanent covered, dry storage for all electronics and packaging supplies, if requested (*was not undertaken*)

- *Assist with a Request for Information related to reverse vending machine programs (completed)*
- *Assist with scoping and procuring a consultant to help implement the transfer station and waste diversion study (completed and ongoing)*
- *Procure HHW contractor for the City (completed)*

Baltimore County

- *Assist the County with solid waste planning efforts and other diversion planning efforts (completed and ongoing)*
- *Provide support for electronics collection and reuse/recycling through the Master Service Agreement, Confirmation and Task Order (completed and ongoing)*
- *Provide support for textile collection and reuse/recycling services through the Master Service Agreement, Confirmation and Task Order (completed and ongoing)*
- *Provide support for mattress and box spring collection and recycling services through the Master Service Agreement, a Confirmation and Task Order, if requested (was not requested/undertaken)*
- *Provide landfill gas improvements and engineering services for the Eastern Sanitary Landfill, as requested (completed and ongoing)*
- *Provide landfill gas reporting support services, including state and federal semi-annual and annual reporting services at the Eastern Sanitary Landfill (completed and ongoing)*
- *Assist the County with methane rule compliance services (completed and ongoing)*
- *Assist the County with annual tonnage report, landfill life analysis, and soil stockpile analysis (completed and ongoing)*
- *Manage on-call consultant, invoicing and County Task Order for Eastern Sanitary Landfill vertical expansion design and permitting project (completed and ongoing)*
- *Assist with projects related to implementation of the Five-Year Tactical Plan, if requested (was not requested/undertaken)*
- *Manage the Bulk Material Collection Service Contract and County Task Order, including annual CPI adjustments, maintaining program performance, and new contractor recycling/diversion requirements (completed and ongoing)*
- *Manage WAF Packer Unit Repair/Replacement/Upgrade and Related Facility Evaluation (Analysis and Electrical Mapping), if requested (site visit conducted in May 2026 to review packer unit options and other operations utilized at the Montgomery County Transfer Station, work was not requested/undertaken)*
- *Assist with Media/Outreach/Advertising Projects for waste diversion (completed and ongoing)*
- *Support materials test and improve for the operations and effectiveness for the County's MRF (not requested)*
- *Support collection consulting, if requested (not requested)*
- *Provide access to on-call engineering services (completed and ongoing)*
- *Support the County with a targeted recyclables study of multi-family dwellings (completed and ongoing)*

Carroll County

- Provide support for the MSW operations, transfer, and disposal contract (*completed and ongoing*)
- Provide support for electronics collection and reuse/recycling through the Master Service Agreement and Confirmation (*completed and ongoing*)
- Manage Master Service Agreement and Confirmation for tire collection, recycling and beneficial use (*completed and ongoing*)
- Provide support for mattress and box spring collection and recycling services through the Master Service Agreement and a Confirmation, if requested (*was not requested/undertaken*)
- Provide support for recovered material processing contract (*completed and ongoing*)
- Provide support for the recovered materials operations and transfer contract (*completed and ongoing*)
- Manage the contract for the landfill masterplan and continue design efforts (*completed and ongoing*)
- Provide access to on-call engineering services for landfill gas monitoring, volume calculations, and methane rule regulation services (*completed and ongoing*)
- Provide support for household hazardous waste events (*completed and ongoing*)
- Provide access to on-call engineering services (*completed and ongoing*)

Frederick County

- Provide support for the MSW transfer and disposal contract (*completed and ongoing*)
- Provide support for electronics collection and reuse/recycling through the Master Service Agreement and Confirmation (*completed and ongoing*)
- Provide support for the textile collection and reuse/recycling through the Master Service Agreement and Confirmation (*completed and ongoing*)
- Provide support for the mattress and box spring collection and recycling through the Master Service Agreement and Confirmation (*completed and ongoing*)
- Provide support for the recovered material processing contract (*completed and ongoing*)
- Provide support for the recovered material transfer contract (*completed and ongoing*)
- Assist the County with landfill services (including MDE regulations for landfill gas monitoring) at the Reich's Ford Road Landfill (*completed and ongoing*)
- Assist the County with landfill services (including updates to the environmental monitoring plan) at the Reich's Ford Road Landfill (*completed*)
- Oversee the operation and management of the solar project at Ballenger-McKinney WWTP (*completed and ongoing*)
- Provide support for household hazardous waste events (*completed and ongoing*)
- Provide support for construction of Transfer Station retrofit (*completed*)
- Provide access to on-call engineering services (*completed and ongoing*)
- Provide support for environmental site assessment services related to future solid waste planning (*completed and ongoing*)
- Assist the County with curbside recycling collections procurement and contract management (*completed and ongoing*)
- Provide support for master planning services at the Reichs Ford Landfill

Harford County

- Assist the County with the Bush Valley Landfill groundwater and surface water monitoring and reporting (through a Memorandum of Understanding (MOU) with the Maryland Environmental Service (MES)) (*completed and ongoing*)
- Assist the County with the Bush Valley Landfill gas monitoring and reporting (through MOU with MES) (*completed and ongoing*)
- Assist the County with Bush Valley Landfill support for other compliance and monitoring as requested (through MOU with MES) (*completed and ongoing*)
- Provide support for tire collection, recycling and beneficial use through the Master Service Agreement and Confirmation (*completed and ongoing*)
- Provide access to on-call engineering services (*completed and ongoing*)
- Assist with Southern County Yard Trim Drop-Off design engineering procurement and contract management (*completed and ongoing*)

Harford Waste-to-Energy Facility

- Assist with the Waste-to-Energy Phase III Demolition/Site Restoration project design (*completed and ongoing*)
- Issue RFP for salvage/demolition of steam lines, if directed by the County (*not requested*)
- Investigate the sale of the available emission reduction credits generated from the Facility demolition (*not requested*)

Howard County

- Manage the solar contract at the New Cut Road Landfill (*completed and ongoing*)
- Provide energy management services and sales for the Alpha Ridge LFGE Facility (*completed and ongoing*)
- Certify and market renewable energy credits from the Alpha Ridge LFGE Facility (*completed and ongoing*)
- Assist the County with evaluating the LFGE system (*completed and ongoing*)
- Continue to assist the County with the oversight of the design and construction of improvements to the transfer station at the Alpha Ridge Landfill, such as well optimization and well system vault upgrades (*was not undertaken*)
- Continue to assist the County with contractor providing engineering support to the County's Office of Law related to Phase IIC Compost facility construction (*completed*)
- Assist the County in evaluating the existing compost facility capacity and efficiency (*completed*)
- Assist the County with Sewage Treatment Plant updates, if requested (*not requested*)
- Assist the County with groundwater remediation system optimization and operations and management (*was not undertaken*)
- Assist with alarm system redundancy at Alpha Ridge Landfill (*was not undertaken*)
- Assist the County with biofilter or gas management system improvements at New Cut Landfill (*was not undertaken*)
- Assist the County with remediation system decommissioning at New Cut Landfill (*was not undertaken*)

- Continue updating the erosion and sediment control plan for Alpha Ridge Landfill *(completed and ongoing)*
- Continue evaluating long-term LFG Management Options for New Cut Landfill *(completed and ongoing)*
- Perform a waste sort and composition study *(was not requested)*
- Assist the County in the waste export project by continuing to:
 - Organize and perform annual site visit and tour of the King George County Landfill (planned for fall 2025) and the Annapolis Junction Transfer Station (planned for spring 2026) for Authority and County staff to review operations and site conditions *(completed and ongoing)*
 - Ensure compliance with the Service Agreement and Waste Disposal Agreement, including the semi-annual/annual reporting and permit requirements, and complete annual contract renewals for both *(completed and ongoing)*
 - Provide accurate invoicing for the County *(completed and ongoing)*
 - Provide accurate payments to the Company *(completed and ongoing)*
- Provide support for electronics collection and reuse/recycling through the Master Service Agreement and Confirmation *(completed and ongoing)*
- Provide support for certain site improvements and repairs at the Alpha Ridge Landfill during the fiscal year *(not requested)*
- Continue to provide support for regulatory compliance support services for Chapter 42 regulations for methane as they apply to Alpha Ridge Landfill *(completed and ongoing)*
- Continue to assist the County with the construction engineering support services necessary to install the new LFG flare *(completed and ongoing)*
- Assist County with Operations Plan development for Alpha Ridge Landfill *(completed and ongoing)*
- Manage the 10-Year Solid Waste Management Plan project to completion *(complete)*
- Provide access to on-call engineering services *(completed and ongoing)*
- Provide support for the textile collection and reuse/recycling through the Master Service Agreement and Confirmation *(completed and ongoing)*

Montgomery County Transfer Station (TS), Resource Recovery Facility (RRF), and Rail Transportation System

- Direct and manage operator to maintain the RRF in accordance with the Service Agreement and the approved extension *(completed and ongoing)*
- Provide support for the regular inspections of the RRF *(completed and ongoing)*
- Continue accurate monthly invoicing to County *(completed and ongoing)*
- Complete regular inspections of the TS *(completed and ongoing)*
- Continue Monthly Plant Performance Report Review *(completed and ongoing)*
- Monitor the electricity sales market and identify additional revenue opportunities *(completed and ongoing)*
- Provide the necessary energy management services and sales for the RRF in the PJM energy and capacity markets *(completed and ongoing)*
- Certify and market the Renewable Energy Credits generated from the RRF *(completed and ongoing)*
- Provide support for the improvements to the TS, as requested *(completed and ongoing)*

- Complete the purchase of equipment for the facility as requested and budgeted (*completed and ongoing*)
- Close-out of Scales Upgrades project at the TS (*completed*)
- Close-out of Power Infrastructure Replacement Project at the TS (*completed*)
- Continue project management of the Transfer Station options project, as requested (*completed and ongoing*)
- Support County task forces and working groups as requested (*completed and ongoing*)
- Manage on-call contract for the RRF water supply and screen house operations and maintenance (*completed and ongoing*)

Montgomery County General/Solar/Recycling

- Provide implementation of the recommended options for the comprehensive review and planning for future recycling and solid waste operations, if requested (*completed and ongoing*)
- Monitor contract and performance of the Transfer Station Solar project (*completed and ongoing*)
- Provide support for electronics collection and reuse/recycling through the Master Service Agreement, Confirmation and Task Order (*completed and ongoing*)
- Provide support for mattress and box spring collection and recycling services through the Master Service Agreement, Confirmation and Task Order, *including the completion of the trailer operation transition for the County* (*completed and ongoing*)
- Provide support for the textile collection and reuse/recycling services through the Master Service Agreement, Confirmation and Task Order (*completed and ongoing*)
- Provide support for plastic film collection and recycling services through the Master Service Agreement, Confirmation and Task Order (*completed and ongoing*)
- Provide access to on-call engineering services (*completed and ongoing*)
- *Provide support for Construction and Demolition Materials Characterization Study* (*completed and ongoing*)

Montgomery County Gude Landfill Remediation

- Manage the contract for the design engineer for the construction phase of the Corrective Measures implementation (*completed and ongoing*)
- Manage the on-call contract for the construction phase of certain approved passive beneficial uses (*completed and ongoing*)
- Manage the contract for the construction manager engineer for the construction phase of the Corrective Measures implementation (*completed and ongoing*)
- Manage the contract for the construction firm for the construction phase of the Corrective Measures implementation (*completed and ongoing*)
- Manage the surveillance camera contract (*completed*)

Regional Reuse/Recycling

- Continue maintenance of and updates to the mdrecycles.org website (*completed and ongoing*)

- Continue assisting members with preparation of MRA recycling report, including identifying high volume recyclers (*completed and ongoing*)
- Provide assistance to Member Jurisdictions by establishing durable medical equipment reuse contracts, as desired, with MES (*was not requested/undertaken*)
- Continue to offer permanent electronics collection and reuse/recycling services to interested Member Jurisdictions under the Master Service Agreements, Confirmations and Task Orders including invoicing and reporting services as well as site visits/inspections at these reuse/recycling facilities (*completed and ongoing*)
- Investigate opportunities for regional organics processing (*completed and ongoing*)
- Investigate opportunities for regional collaboration on recyclables processing (*completed and ongoing*)
- Continue to offer permanent textile collection reuse/recycling services to interested Member Jurisdictions under the Master Service Agreements, Confirmations and Task Orders including invoicing and reporting services as well as site visits/inspections to this reuse/recycling facility (*completed and ongoing*)
- Continue to offer permanent mattress and box spring recycling services to interested Member Jurisdictions under the Master Service Agreements, Confirmations and Task Orders including invoicing and reporting services as well as site visits/inspections to this recycling facility (*completed and ongoing*)
- Continue to offer permanent tire transportation, collection, recycling and beneficial use services under the existing Master Service Agreement and Confirmations, including invoicing and reporting services, annual contract renewals, as well as site visits/inspections at the recycling/beneficial use facility (*completed and ongoing*)
- Continue to offer plastic film collection and recycling to interested Member Jurisdictions under the Master Service Agreement(s), Confirmation(s), and Task Order(s), including invoicing and reporting services as well as site visits/inspections to the recycling facility or Jurisdiction sites (*completed and ongoing*)
- Continue to offer household hazardous waste events under the existing Master Service Agreement (*completed and ongoing*)
- Continue working on an updated REOI for reissue for diverting certain reusable building materials/furniture/appliances/household goods for interested Member Jurisdictions (*updated draft completed and procurement work ongoing*)
- Continue to work on REOI for C&D (Shingles, Siding, Gypsum/Drywall, Carpet, Ceramic/Porcelain & Other C&D) Recycling Services for interested Member Jurisdictions, as requested (*draft completed and procurement work ongoing*)
- Continue to work on a REOI for Rigid Expanded Polystyrene Foam, Polyurethane Foam, Polyethylene Foam and/or other Foam or Hard to Recycle Plastic Recycling Contracts for interested Member Jurisdictions, as requested (*ongoing*)
- *Develop oncall contracts for certain practical work at landfills, transfer station and other solid waste and recycling facilities (ongoing)*

Regional Solid Waste General

- Offer aerial landfill survey and reporting services to Member Jurisdictions, as needed (*completed and ongoing*)
- Continue REOI for solar development on solid waste sites and/or beneficial use of landfill gas for mainly small, closed and/or rural Member Jurisdiction landfills (*Solar Design, Build*)

and Operation Master Service Agreement awarded and Member Confirmation, Task Order and Lease executions ongoing, landfill gas beneficial use proposal evaluations and Master Service Agreement award consideration ongoing)

- *Develop oncall contracts for certain practical work at landfills, transfer station and other solid waste and recycling facilities (ongoing)*

Other

- *Advise the Member Jurisdictions regarding the best use of waste related assets (completed and ongoing)*
- *Support activities of Mid-Atlantic Chapter of Solid Waste Association of North America (SWANA) by editing and producing its e-newsletter (Chapter website is being redesigned)*
- *Continue to publish a quarterly newsletter, WasteWatch (completed and ongoing)*
- *Continue participation in SWANA, Maryland Recycling Network (MRN), Maryland Clean Energy Center (MCEC), Municipal Waste Management Association (MWMA), Zero Waste, and Maryland Department of the Environment (MDE) regional meetings, presentations, tours, events, committees, commissions, workgroups and conferences (completed and ongoing, including with the following additional entities: Product Stewardship Institute (PSI), Metropolitan Washington Council of Governments Recycling Committee (COG) and the Environmental Protection Agency (EPA))*
- *Update Authority Website as needed (completed and ongoing)*
- *Provide energy market support as needed (completed and ongoing)*
- *Provide social media training event (completed)*

Legislative/Regulatory Initiatives

- *Monitor and update the Board on State and federal legislation and regulations that may impact Member Jurisdictions (completed and ongoing)*
- *Monitor (and attempt to influence when appropriate) PJM policies and markets (completed and ongoing)*
- *Participate in stakeholder and task force groups led by MDE and EPA that may have importance to our Members and communicate progress (completed and ongoing)*

Attachment H
(updated 5/19/2026)
Fiscal Year 2027 Salary Survey
(and FAMLI Program Considerations)

Anne Arundel County	COLA 2.25% and Merit is 3%
Baltimore City	The City is leaning towards paying the full 0.9% FAMLI contribution, although we haven't made a final decision yet. We are budgeted for 3% for our Fire sworn officers and our professional employees. Our Police sworn officers have already signed a contract for a 4% increase.
Baltimore County	3% mid-year or equivalent + steps and longevities; Baltimore County is part of the consortium and will budget for this in FY 2028. We do not have an employee split determined yet.
Carroll County	4% COLA
Frederick County	3% merit increase along with a 3% COLA for eligible employees; Frederick County has also not finalized its plans yet for the upcoming FAMLI efforts but put in its FY27 budget the full contribution (starting January 1, 2027) – at this time, Frederick County does not anticipate a cost share with the employee for this benefit.
Harford County	3% COLA plus a \$2,000 merit; We didn't build in the Leave Act charge as we are part of the consortium and will purchasing a private insurance plan – which won't require us to pay until FY 28. We have not yet decided if and at what level we will split the cost of the insurance plan with our employees.
Howard County	

Montgomery County

General Wage Adjustment

- There will be a 2.85% GWA for all eligible employees.

Service Increment

- There will be a 3.5 % service increment for all eligible employees.

B. COUNTY GOVERNMENT SALARY AND WAGES

General Wage Adjustment: The Executive recommends general wage adjustments (GWAs) that vary by employee group, as follows:

FOP Members. The Executive recommends that FOP members receive a FY27 GWA of 3.0% in July 2026. In FY26, FOP members received a 4.85% GWA.

IAFF Members. The Executive recommends that IAFF members receive a FY27 GWA of 2.5% in July 2026. In FY26, IAFF members received a 3.25% GWA.
MCGEO Members, Non-Represented Employees. The Executive recommends that MCGEO members and non-represented employees receive a FY27 GWA of 2.85% in July 2026. In FY26, MCGEO members and non-represented employees received a 3.0% GWA.

*State of Maryland: The fiscal 2027 allowance includes a 1.5% cost-of-living adjustment (COLA) for most employees. In addition to the COLA, the budget includes funding to ensure every salary "step" increases base pay by at least 2.0%, addressing long-standing wage compression (per the Department of Budget and Management website)

**The new Maryland Family and Medical Leave Insurance program (FAMLI) provides for mandatory contributions by employers and employees. Jurisdictions may choose to pay the full amount of contributions (0.9%) of the quarterly wages to the FAMLI program on behalf of their employees, or split the contribution, paying .45% of the contribution while requiring the employees to pay .45% of the contribution. Small Maryland employers (fewer than 15 employees) are exempt from paying the employer share of FAMLI contributions but may pay the contribution on the employees' behalf or require the employees to pay the .45% share. The rate applies to wages paid from January 1, 2027 through December 31, 2027.